Financial Statements **December 31, 2013** 



May 22, 2014

# **Independent Auditor's Report**

# To the Board of Directors of The Jewish Foundation of Manitoba

We have audited the accompanying financial statements of The Jewish Foundation of Manitoba, which comprise the statement of financial position as at December 31, 2013 and the statements of operations, changes in net assets and cash flows for the year then ended and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Jewish Foundation of Manitoba as at December 31, 2013 and the results of their operations and their cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Pricewaterhouse Coopers LLP

**Chartered Accountants** 

**Statement of Financial Position** 

As at December 31, 2013

	2013 \$	2012 \$ (Restated - note 2)
Assets		
Current assets Cash Investment income receivable Accounts receivable Prepaid expenses	2,090,987 2,622,790 22,790 29,762	1,835,491 1,715,416 110,555 50,220
Other assets (note 3) Investments - at market (note 4) Investment in private company (note 5) Real estate (note 6) Capital assets (note 7) Life insurance policies (note 8)	4,766,329 7,803 84,422,920 575,768 1,549,777 182,648 215,517	3,711,682 7,803 75,708,433 610,567 1,549,777 194,798 213,094
	91,720,762	81,996,154
Liabilities and Net Assets		
Current liabilities Accounts payable and accrued liabilities (note 9) Grant commitments and distributions payable Deferred contribution (note 10)	58,579 1,046,434 996,310	101,936 1,672,007 -
	2,101,323	1,773,943
Commitments (note 11)		
Net assets Endowment Funds Reserve Fund Operating Fund	82,514,229 7,105,210 -	80,146,485 75,726
	89,619,439	80,222,211
	91,720,762	81,996,154
Approved by the Board of Directors		
Director		Director

**Statement of Operations** 

For the year ended December 31, 2013

	2013 \$	2012 \$ (Restated - note 2)
Revenues Interest Dividends Realized gains (losses) on disposal of investments and real estate Grant income (note 12) Rental and other income	918,287 1,837,256 882,237 14,783 11,876	1,599,250 2,568,957 (205,611) 10,108 25,172
Less: Investment counsel and custodial fees	3,664,439 (158,033)	3,997,876 (451,861)
Expenses Direct programming and marketing activities Less: Cost recovery	3,506,406 141,758 (69,835)	3,546,015 105,262 (56,055)
Administrative and operating expenses Amortization	71,923 1,100,606 45,421	49,207 1,053,040 48,718
Grant commitments Designated Undesignated	1,217,950 2,398,611 484,278	1,150,965 2,510,431 460,021
Flow-through commitments Distributions to other organizations Less: Gifts designated Grants designated to other organizations (note 12)	2,882,889 351,519 (364,018) (6,019) (18,518)	2,970,452 141,707 (40,990) (100,467)
Deficiency of revenues over expenses and commitments for the year before the following	(575,915)	(575,652)
Unrealized gains on investments	7,620,182	4,266,588
Excess of revenues over expenses and commitments for the year	7,044,267	3,690,936

Statement of Changes in Net Assets

For the year ended December 31, 2013

				2013	2012
	Operating Fund \$	Reserve Fund \$	Endowment Funds \$	Total \$	Total \$
Balance - Beginning of year					
As previously reported	(1,629,666)	-	80,146,485	78,516,819	72,936,611
Interest and dividends (note 2)	1,705,392	-	-	1,705,392	-
Interfund transfer (note 2)	(75,726)	75,726	-		
As restated	-	75,726	80,146,485	80,222,211	72,936,611
Excess of revenues over expenses and commitments for the year	7,029,484	_	14.783	7,044,267	3,690,936
Contributions	- ,020,404	_	2,352,961	2,352,961	3,594,664
Interfund transfer (note 14)	(7,029,484)	7,029,484	-	-	-
Balance - End of year	-	7,105,210	82,514,229	89,619,439	80,222,211

Statement of Cash Flows

For the year ended December 31, 2013

	<b>2013</b> \$	2012 \$ (Restated - note 2)
Cash provided by (used in)		
Operating activities  Excess of revenues over expenses and commitments for the year Items not affecting cash	7,044,267	3,690,936
Amortization Unrealized gains on investments Realized losses (gains) on disposal of investments and real estate Cash value increment of life insurance policies	45,421 (7,620,182) (882,237) (2,423)	48,718 (4,266,588) 205,611 (13,272)
Net change in non-cash working capital items	(1,415,154)	(334,595)
Investment income receivable Accounts receivable Prepaid expenses Accounts payable and accrued liabilities Grant commitments and distributions payable	(907,374) 87,765 20,458 (43,357) (625,573)	(1,409,623) (57,722) (12,677) (1,513) 366,950
Crant communicate and distributions payable	(2,883,235)	(1,449,180)
Investing activities	(477,000)	(0.050.445)
Purchase of investments - net Purchase of capital assets Proceeds of real estate	(177,269) (33,271) 	(2,058,145) (28,977) 75,000
	(210,540)	(2,012,122)
Financing activities Contributions received for Endowment Funds Deferred contribution	2,352,961 996,310	3,594,664
	3,349,271	3,594,664
Net increase in cash	255,496	133,362
Cash - Beginning of year	1,835,491	1,702,129
Cash - End of year	2,090,987	1,835,491

**Notes to Financial Statements** 

December 31, 2013

# 1 Organization

The Jewish Foundation of Manitoba (the "Foundation") was established in 1964 by way of a private bill by the Legislature of the Province of Manitoba. The Foundation was continued by The Jewish Foundation of Manitoba Act effective June 10, 2004. The mission statement of the Foundation is as follows:

"The Jewish Foundation of Manitoba, in keeping with our Jewish heritage and values, encourages and facilitates the creation and growth of endowment funds to enable the community to realize its potential. The Foundation maintains effective stewardship over all assets entrusted to it; distributes grants that reflect donors' wishes and community priorities; and provides leadership in the Jewish and general communities."

The Foundation is a registered charity and is classified as a public foundation for purposes of the Income Tax Act (Canada).

# 2 Significant accounting policies

#### Restatement of prior period balances

During 2013, subsequent to the preparation of the December 31, 2012 financial statements, the Foundation received interest of \$627,467 and dividends of \$1,077,925 related to investments held and income earned during 2012. This income has been recorded retrospectively in the Operating Fund with an increase of \$75,726 in the interfund transfer from the Operating Fund to the Reserve Fund. As a result of this change, at January 1, 2013, the Operating Fund balance increased by \$1,629,666 and the Reserve Fund increased by \$75,726.

#### **Basis of presentation**

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and include the following significant accounting policies:

#### **Fund accounting**

#### **Operating Fund**

The Operating Fund accounts for the Foundation's administrative and operating expenses, distributions of grants and revenues and expenses related to the Foundation's income earned and expended on the investments held in the Endowment Fund balances.

#### Reserve Fund

The Reserve Fund is an internally restricted fund which accounts for cash and investments available to meet distribution needs during periods of adverse market conditions. The Foundation's objective is to maintain the Reserve Fund at a level of 10% of total Endowment Funds as calculated at the beginning of each year. As at December 31, 2013, the target balance of the Reserve Fund is approximately \$8,014,000 (2012 - \$7,652,000). The Reserve Fund balance at December 31, 2013 is \$7,105,210 (2012 - \$75,726).

**Notes to Financial Statements** 

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#### **Endowment Funds**

Endowment Funds are externally restricted funds which are established by gifts and donations from donors to the Foundation in perpetuity. The investment income earned by these funds is either restricted by the donor for a specific use, or for the general use of the Foundation. Investment income earned on the resources of Endowment Funds is reported in the Operating Fund.

#### Interfund allocations

A surplus in the Operating Fund, after payment of expenses, grant commitments and allocation to maintain the Reserve Fund, may be capitalized into the Endowment Funds. The amount will be determined by the Board of Directors at such time.

#### Flow-through contributions

Flow-through contributions are donor-directed monies that "flow through" the Foundation to third party charitable organizations. In accordance with the Foundation's policy, a portion of the gift may be directed to third party organizations and the balance is contributed as permanent capital and establishes an endowment fund in the donor's name.

#### Revenue recognition

The Foundation follows the deferral method of accounting for contributions.

External endowment contributions which primarily include donations of cash or marketable securities and bequests are added directly to the net assets of the appropriate funds within the Endowment Funds when the funds are received.

Investment income on Endowment Funds balances including interest, dividends, and realized and unrealized capital gains, is recognized as revenue in the Operating Fund when earned.

Grant income is recognized as revenue in the Operating Fund when received.

#### **Donated artwork**

Donated artwork is recorded at the appraised fair market value at the time the donation is made.

**Notes to Financial Statements** 

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#### Capital assets

Purchased capital assets are initially recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution. Amortization is provided for using the following methods and annual rates:

Computer and office equipment Computer software Donor development software Leaseholds

straight-line over 3 years straight-line over 2 years straight-line over 10 years straight-line over term of the lease

#### Life insurance policies

The cash surrender values of life insurance policies where the Foundation is the beneficial owner of the policy, are recorded as assets and contributions to the Endowment Funds. The net change in cash surrender value for the year is included in other income. Proceeds from the realization of life insurance policies are allocated to the Endowment Funds.

#### **Grant commitments**

Grant commitments are recorded in the year of approval. For multi-year grant commitments, the current portion, as determined by the Foundation, is accrued in the financial statements in the current year with the balance of the commitment disclosed in note 11.

#### Use of estimates

The preparation of financial statements in accordance with Canadian ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

#### **Financial instruments**

#### a) Measurement of financial instruments

The Foundation initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments and investment in private company, which are subsequently measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include cash, investment income receivable, accounts receivable and life insurance policies.

**Notes to Financial Statements** 

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Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, grant commitments and distributions payable.

#### b) Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in the statement of operations. When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in the statement of operations up to the amount of the previously recognized impairment.

#### 3 Other assets

	<b>2013</b> \$	2012 \$
Donated artwork	7,803	7,803

## 4 Investments

		2013		2012
	Market value \$	Cost \$	Market value \$	Cost \$
Fixed income Equity	33,622,968 50,799,952	34,581,397 40,888,915	30,985,392 44,723,041	30,963,973 43,446,834
	84,422,920	75,470,312	75,708,433	74,410,807

The significant financial risks to which the Foundation is exposed are interest rate risk, credit risk and foreign currency risk.

#### Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes in the Foundation's cash flows, financial position and revenue. This risk arises from differences in the timing and amount of cash flows related to the Foundation's assets. The value of the Foundation's assets is affected by short-term changes in prevailing market interest rates and equity markets.

**Notes to Financial Statements** 

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# Foreign currency risk

Foreign currency risk arises from the Foundation's holdings of foreign securities. The amount of foreign securities held at December 31, 2013 is set out below. The Foundation does not engage in hedging transactions to reduce its exposure to foreign currency fluctuations.

# Liquidity risk

Liquidity risk is the risk of being unable to meet cash requirements or fund obligations as they become due. The Foundation manages its liquidity risk by constantly monitoring forecasted and actual cash flows and financial liability maturities, and by holding assets that can be readily converted into cash. Trade accounts payable and accrued liabilities are generally paid within 30 days.

# Other price risk

Other price risk exists where a significant portion of the portfolio is invested in securities which have similar characteristics or obey similar variations relating to economic or political conditions. The portfolio includes the following concentrations:

	2013			2012
	%	Market value \$	%	Market value \$
E' - 1'				
Fixed income				
Canadian				
Federal	14.50	12,237,272	15.63	11,828,480
Provincial	11.13	9,401,030	11.30	8,556,972
Corporate	11.48	9,687,841	11.25	8,520,019
Municipal	0.64	541,754	0.50	380,619
Israel - government	2.08	1,755,071	2.24	1,699,302
	39.83	33,622,968	40.92	30,985,392
Equity				
Canada	29.34	24,772,601	29.36	22,219,847
United States	15.47	13,059,490	14.68	11,116,608
International	15.36	12,967,861	15.04	11,386,586
	60.17	50,799,952	59.08	44,723,041
	100.00	84,422,920	100.00	75,708,433

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Notes to Financial Statements

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# 5 Investment in private company

In 2009, the Foundation received a bequest of shares representing 30% interest in a private holding company. This investment is neither traded in an active market nor has a quoted fair value. Its fair value of \$575,768 at December 31, 2013 (2012 - \$610,567) was determined by calculating the Foundation's interest in the fair value of the net assets of the company. The fair value is assessed annually.

#### 6 Real estate

	2013 \$	2012 \$
Land at Middlechurch The Faye-Parks Micay House	1,215,777 334,000	1,215,777 334,000
	1,549,777	1,549,777

Land at Middlechurch, Manitoba, consisting of approximately 248 acres was received as a Founders' Gift from the following:

Joseph Halprin	50%
Samuel Werier	25%
Abe Werier	25%

# 7 Capital assets

			2013	2012
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Computer and office equipment Computer Software Donor development	57,700 2,452	33,973 2,354	23,727 98	28,341 361
software Leaseholds	94,347 155,274	44,496 46,302	49,851 108,972	41,596 124,500
	309,773	127,125	182,648	194,798

**Notes to Financial Statements** 

December 31, 2013

# 8 Life insurance policies

	2013 \$	2012 \$
Cash surrender value of beneficial ownership policies -	242.004	400.022
beginning of year  Cash surrender value increment - net	213,094 2,423	199,822 13,272
Cash surrender value of beneficial ownership policies -		
end of year	215,517	213,094

Proceeds receivable upon the realization of these policies will be approximately \$4,500,000 (2012 - \$4,500,000).

#### 9 Government remittances

Government remittances consist of amounts (such as sales taxes and payroll withholding taxes) required to be paid to government authorities and are recognized with the amounts become due. In respect of government remittances, nil (2012 - nil) is included within accounts payable and accrued liabilities.

#### 10 Deferred contribution

During 2013, the Foundation received a contribution of \$996,310 which was subsequently directed by the donor in 2014 to be contributed to the Foundation's Endowment Funds. As a result, the amount has been classified as a deferred contribution for the current year.

#### 11 Commitments

- a) The Foundation has made a commitment to provide an additional \$500,000 to the Asper Jewish Community Campus of Winnipeg Endowment Fund in future years. The commitment will be fulfilled by allocations of future grant commitments. As at December 31, 2013, \$450,000 (2012 \$400,000) of this commitment has been paid and the current year amount has been included in undesignated grant commitments expense.
- b) In the prior year, the Foundation made a commitment to provide \$150,000 over a five year period starting in 2015 from the undesignated grant commitments expense.
- c) During 2013, the Foundation has made a further commitment to provide \$50,000 over an eight year period to the Canadian Museum of Human Rights starting in 2015.

**Notes to Financial Statements** 

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d) The Foundation has an agreement with the Jewish Community Campus of Winnipeg to license 2,200 square feet of office space which expires August 31, 2015. The Foundation has the option to renew the license to August 31, 2021. The estimated annual commitment is as follows:

	\$
2014	38,535
2015	39,636
	78,171

#### 12 The Jewish Foundation of Manitoba USA, Inc.

During 2004, the Foundation established a charitable organization in the United States to facilitate tax deductible contributions to residents of the United States. On January 20, 2004, the Jewish Foundation of Manitoba USA, Inc. (the "Organization") was incorporated in the State of Illinois. The Organization is exempt from Federal income tax under section 501 (c) (3) of the Internal Revenue Code. The Foundation maintains the exclusive right to appoint the Organization's Board of Directors.

The Organization is deemed a "Supporting Organization" for the sole purpose of supporting the charitable purpose of the Foundation under section 509 (a) (3) of the Internal Revenue Code. A Supporting Organization operates as a "public charity" under the Internal Revenue Code. Contributions to a public charity are deductible up to 50% (30% non-cash) of a taxpayer's Adjusted Gross Income ("AGI").

It is the policy of the Organization to distribute all contributions received during the year to the Foundation in the form of a grant. During 2013, the Organization received contributions in the amount of \$20,802 (2012 - \$110,575), which was distributed to the Foundation as a grant. Of this amount, \$14,783 (2012 - \$10,108) was allocated to the Endowment Funds, \$6,019 (2012 - \$100,467) was distributed or shall be distributed to other organizations as a flow-through commitment.

#### 13 Residuary interests

The Foundation has a residuary interest in various estates or trusts which continue to be administered by executors and trustees and for which no values have been recorded in these financial statements.

#### 14 Interfund transfer

In 2013, an interfund transfer of nil (2012 - \$17,714) was made from the Operating Fund to the Endowment Funds. Also in 2013, an interfund transfer of \$7,029,484 (2012 - \$75,726) was made from the Operating Fund to the Reserve Fund.